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What contractors must know about the Incurred Cost Submission (ICS), including an analysis of ICS Model Schedules, Contract Costs and Rate Structures.

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# A Practical Guide to the Incurred Cost Submission (ICS)

A step-by-step guide to the preparation and filing of the Incurred Cost Submission (ICS) for Government contractors

March 24-25, 2009 • Washington, DC May 5-6, 2009 • La Jolla, CA September 15-16, 2009 • Washington, DC October 21-22, 2009 • Las Vegas, NV

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THOMSON \* WEST

# A Practical Guide to the **Incurred** Cost Submission (ICS)

Government contractors subject to an "Allowable Cost and Payment" contract clause must submit an adequate incurred cost proposal - together with supporting data for each fiscal year - within six months after the end of those fiscal years. To establish final indirect rates and direct contract costs consistent with these important procurement provisions, contractors must understand all components of an adequate incurred cost proposal and the costs that must be included within these submissions.

This workshop is designed to show contractors how to identify and capture all allowable costs that may be claimed for reimbursement in the prescribed format consistent with FAR Part 42 requirements, and mitigate the risk of audit problems and issues.

The workshop provides a detailed, step by step guide to the preparation and development of the Incurred Cost Submission (ICS). It begins with an explanation of accounting requirements such as the rules for allowability and allocability required to facilitate the successful completion of an ICS. The workshop also analyzes the different types of indirect rate structures used by contractors and delineates how companies should develop and present indirect rate structures and claimed costs as a part of these submissions.

Through the use of a case study and exercise, workshop attendees will prepare and develop a company ICS. Students will learn critical data points, supporting documentation and how to reduce audit risks when these submissions are reviewed. In addition, the workshop will cover the Incurred Cost Electronic model (ICE), the electronic version of the model incurred cost proposal and learn how it should be filed.

Whether you have been doing business with the Federal Government for many years or have just won your first contract award, you will be provided with the skills and tools which - if used properly - will help to ensure that your submission is accurate, adequate, and complete.

# Register at: www.fedpubseminars.com

# **Course Faculty**

Chad Braley is a Director with Beason & Nalley, Inc. His areas of expertise include cost accounting and indirect cost center structures, proposal development, contracts management and administration, DCAA audit and non-compliance expertise, ERP implementation support, training, Federal Acquisition Regulations (FAR) and Cost Accounting Standards (CAS) compliance support. Mr. Braley's experience also includes providing full contract lifecycle support, from acquisition phase identification and proposal development, to contract closeout assistance. While in industry, Mr. Braley managed a wide array of contract types, including cost plus fixed fee (CPFF), cost plus award fee (CPAF), firm fixed price (FFP), and time and material (T&M), both at a prime and subcontract level. In addition to managing these contracts, he was responsible for developing proposals, negotiating contracts, and overseeing the invoicing of all contracts. Mr. Braley graduated from the Williams School of Commerce at Washington and Lee University with a Bachelor of Science in Commerce, with a Business Administration major.

**Cynthia Dunn** is a Senior Managing Consultant for Capital Edge Consulting, Inc. Capital Edge focuses on providing expert assistance to both government contractors and government agencies in budgeting, cost accounting, acquisition and proposal support, Federal Acquisition Regulation (FAR) and Cost Accounting Standards (CAS) compliance, program management, and business process reengineering. Prior to joining Capital Edge, Ms. Dunn served as a Division Vice President/Controller for a large Government contractor, where she was responsible for managing the accounting (G/L, A/R, A/P, payroll and financial reporting), contracts, human resources and compliance functions (DCAA and Sarbanes-Oxley). Ms. Dunn also spent four years as the manager of Internal Audit for a large government contractor and six years as an auditor in public accounting. Her areas of expertise include financial accounting, internal controls, cost accounting and indirect rates, government compliance (DCAA, FAR and CAS) and internal audit. Ms. Dunn is a Certified Public Accountant and a member of the AICPA.

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### A Practical Guide to the Incurred Cost Submission Workshop Curriculum

# 1. Introduction and Overview: the Incurred Cost Submission (ICS)

- a. Purpose of the ICS
- b. When it is Required
- c. ICS Schedule Overview
- d. Understanding the Requirements of Different Contract Types
- e. Data Requirements for Different Functional Areas

# 2. Understanding & Establishing an Indirect Rate Structure

- a. Direct & Indirect Costs
- b. Indirect Cost Pools & Allocation Bases
- c. Causal / Beneficial Relationships
- d. Examples / Indirect Cost Pools
  - Fringe
  - Overhead
  - G&A
  - Material / Subcontractor Handling
- e. Intermediate Cost Pools & Service Centers

#### 3. Managing Indirect Rates

- a. Budgeting / Estimating for Growth
- b. Rate Monitoring and Management
- c. Modifying Provisional Rates
- d. Common Pitfalls to Avoid
- e. Changing your Rate Structure

#### 4. Cost Allowability and Allocability

- a. Understanding Unallowable Costs
- b. FAR Part 31
- c. Overview of Allocability
- d. Reasonable Tests
- e. Consistent Treatment of Costs

#### 5. ICS Schedule Analysis

- a. Schedules H, K & I the Critical Schedules
  - Actual Incurred Costs by Contract
  - Hours Incurred by Labor Category for T&M Contracts
  - Billed Costs vs. Incurred Costs
- b. Schedules B, C & D Final & Intermediate Cost Pools
- c. Schedule E Establishing the Allocation Bases
- d. Schedule F Facilities Capital Cost of Money
- e. Schedule J Finalizing Subcontractor Cost Data
- f. Schedule L Validating Labor
- g. Schedule O Contract Closeouts
- h. Schedule T Executive Compensation
- i. Additional / Supplemental Schedules

#### 6. The ICS Case Study

- a. Reviewing Incurred Costs by Contract
- b. Data from your Accounting System
- c. Additional Job Cost Records
- d. Establishing Cost Pools and Bases
- e. Excluding Unallowable Costs
- f. Setting Up Schedules H&K
- g. Schedule I
- h. Review of Additional Data Points to Support all Remaining Schedules

#### 7. Preparing & Submitting the ICS

- a. Step by Step Guide
- b. Schedule Analysis

#### 8. Preparing & Submitting the ICE

- a. Electronic Version
- b. User-Friendly Submission Package
- c. An Adequate Submission

#### 9. Relevant Historical Data

- a. When No Data Exists
- b. Contracting Officer Authority
- c. Penalties for Mischarging

#### **10. ICS Audits**

- a. Audit Evaluation
- b. Contract Costs
- c. Direct Costs
- d. Indirect Costs
- e. Overhead Costs
- f. G&A Expenses
- g. Facilities Capital Cost of Money

#### Government Contract Costs, Pricing and Accounting Report by Karen L. Manos

This important newsletter features the latest news of cost and pricing developments, as well as in-depth analysis of relevant cases, statutes, and regulations. Each Report:

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## A Practical Guide to the Incurred Cost Submission (ICS)

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Enclosed is my \$1095 registration fee which includes applicable taxes. (Please make check payable to West.)

- March 24-25, 2009
  Washington, DC Marvin/Cafritz Conference Center
- May 5-6, 2009
  La Jolla, CA Hyatt Regency La Jolla
- September 15-16, 2009
  Washington, DC Marvin/Cafritz Conference Center

October 21-22, 2009 Las Vegas, NV • Flamingo Las Vegas

I understand that (a) an acknowledgement of this registration will be sentto me, and (b) this registration may not be cancelled later than two weeks before the session begins (but I may name a substitute registrant at any time).

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## DATES AND LOCATIONS • 2009

#### March 24-25, 2009

Marvin/Cafritz Conference Center, The George Washington University, 800 21st Street, NW, Washington, DC 20052 • (202)994-7470 gwired.gwu.edu/marvincenter/cafritz

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#### DAILY SCHEDULE

#### Registration: 8:45am

Meetings: 9:00am – 12:00pm and 1:00pm – 4:00pm

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